

## Enhancing Profitability For Healthcare Distributors Series

What Happens Post Sale?



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Managing Director, Distribution









## Enhancing Profitability for Healthcare Distributors (Pt 2 of 4)

What Happens Post Sale?

Customer Service, Follow Ups, Warranties & Returns, and Accounts Receivable

Managing Director, Distribution ProfitOptics



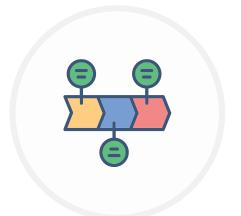


### Cost to Serve

The method used to determine the total expenses incurred by an organization to deliver products of services to its customers.











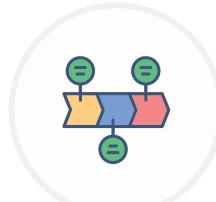


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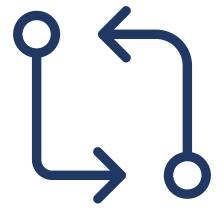




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Customer Service Support Follow Up & Feedback

Warranties, Returns

, Billing, Invoicing, Accounts Receivable

The sale is just the beginning. How we manage post-sale interactions defines our long-term profitability.

### Definitions

#### **Cost Drivers**

- <u>Operational Costs</u>: Expenses related to handling customer service, returns, and billing processes.
- <u>Logistics Costs</u>: Costs incurred in the transportation and management of returns.
- <u>Administrative Costs</u>: Costs for invoicing, follow-ups, and managing accounts receivable.
- <u>Resource Costs:</u> Labor and technology costs involved in managing these processes.

#### **Drive Profitability**

- <u>Minimize Costs</u>: Identify and reduce inefficiencies in post-sale processes.
- <u>Enhance Efficiency</u>: Streamline operations through automation and process optimization.
- <u>Improve Customer Retention</u>: Increase customer loyalty by providing excellent post-sale service.
- <u>Leverage Technology</u>: Utilize advanced tools and systems to reduce manual workload and enhance accuracy.
- <u>Data-Driven Decisions</u>: Use analytics to continuously monitor performance and make informed decisions.

People

**Process** 

Technology



#### **Cost Drivers**

- High labor costs for training and maintaining customer service staff.
- Inefficient issue resolution processes leading to repeated contacts.
- Customer dissatisfaction resulting in churn and negative word-of-mouth.

#### Minimize Cost and Drive Profitability

- <u>Self-Service Options</u>: Implement self-service portals and FAQs to reduce the volume of inbound support requests.
- <u>Al and Automation</u>: Use Al-powered chatbots to handle routine inquiries and free up human agents for complex issues.
- <u>Skill-Based Routing</u>: Implement skill-based routing in call centers to ensure inquiries are handled by the most qualified agents, reducing resolution time.
- <u>Continuous Training</u>: Provide regular training to customer service teams to enhance their problem-solving skills and efficiency.

Customer service done right is not a cost center, but a profit center.

# \*\*\*Customer Service Support Case Study

#### **Background**

- Medical Distributor
- 6 Customer Service Reps
- Shared Email Inbox
- ERP, CRM
- SOPs, FAQs
- Training
- Tribal Knowledge

#### <u>Scenario</u>

- Significant time on training
- "Swivel Chair Activity"
- Time spent retrieving and typing info
- Delays in customer communication
- Impartial information communicated
- Plans to hire more customer service



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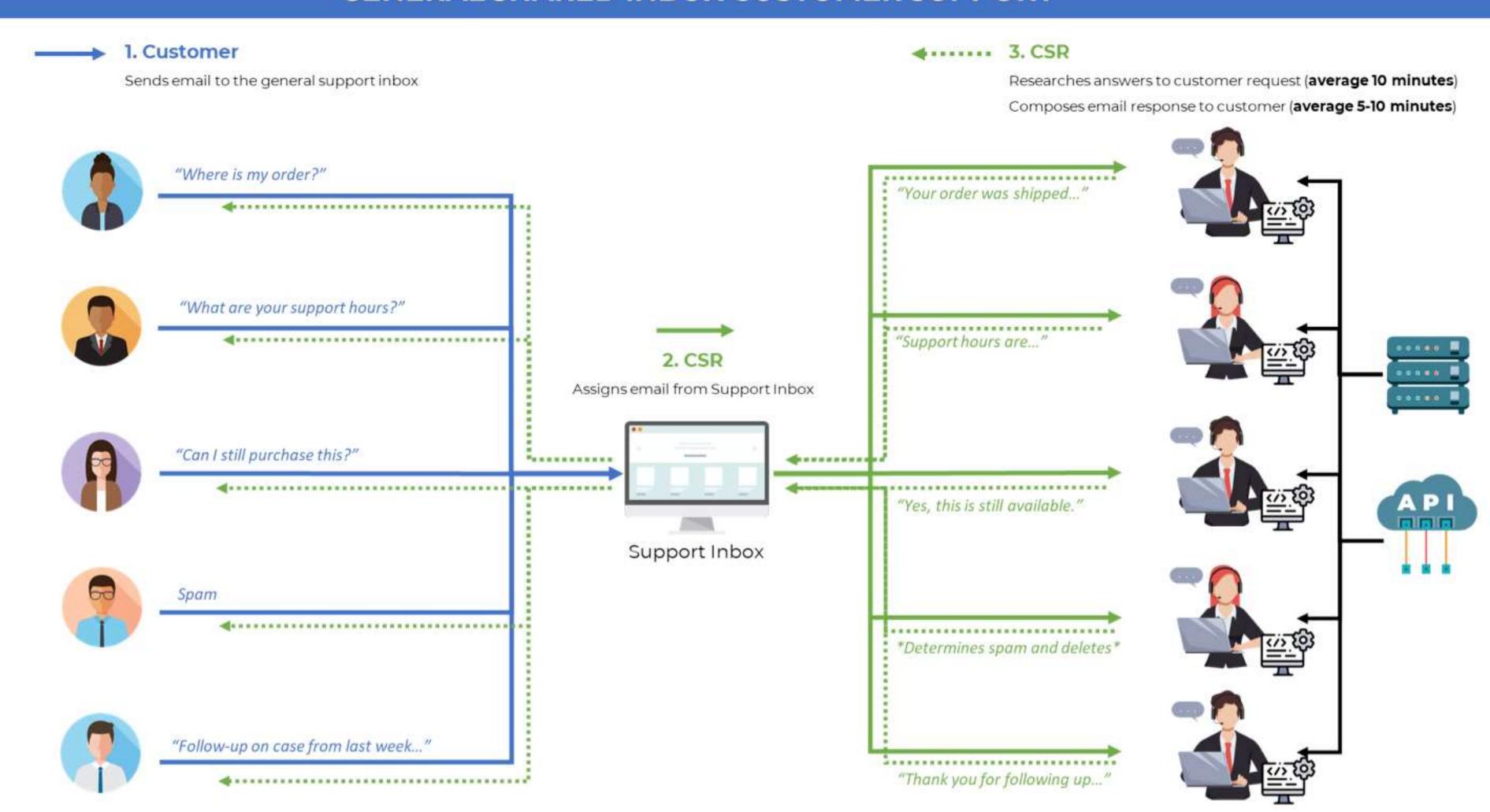
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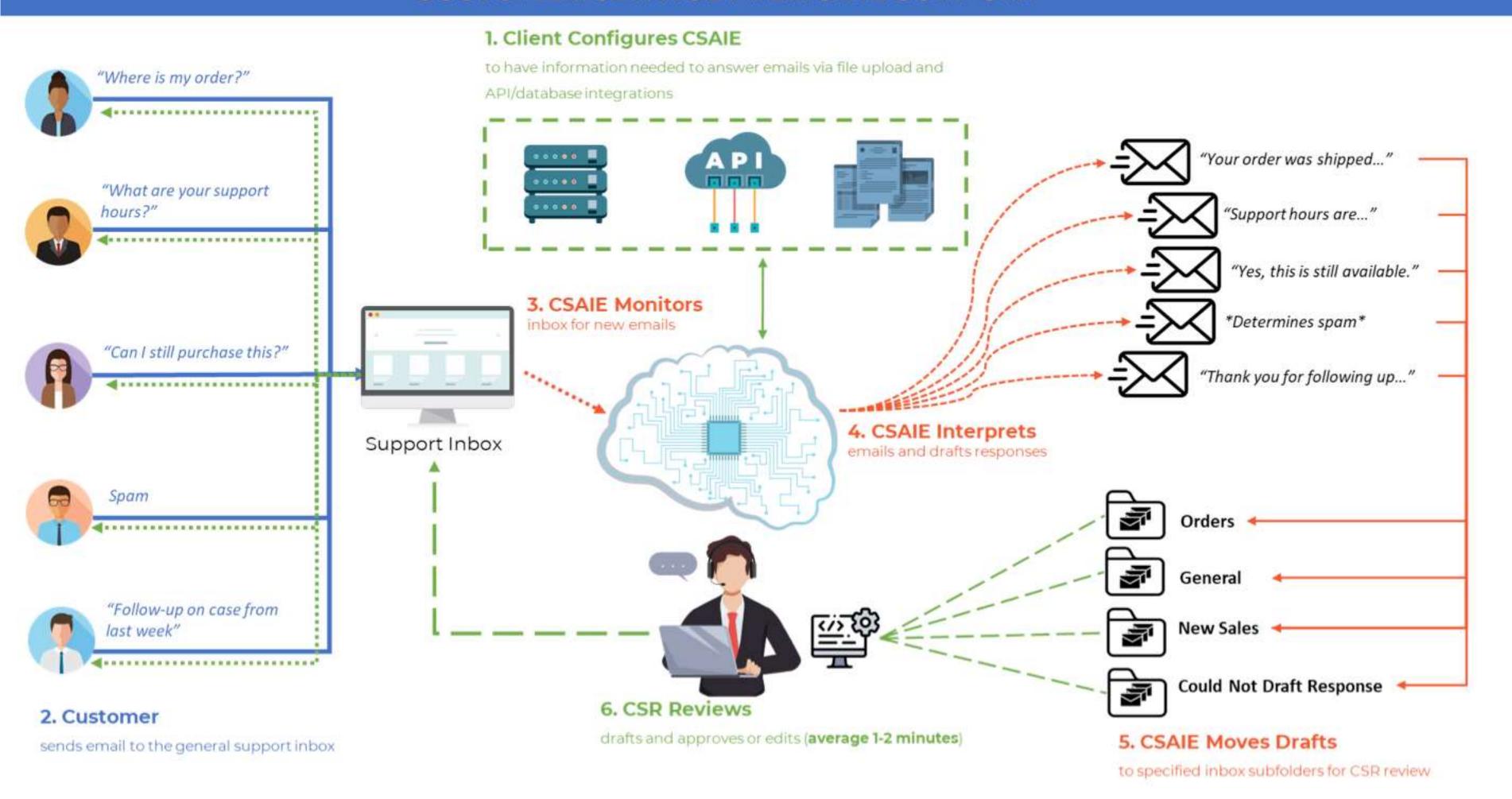
**Process** 

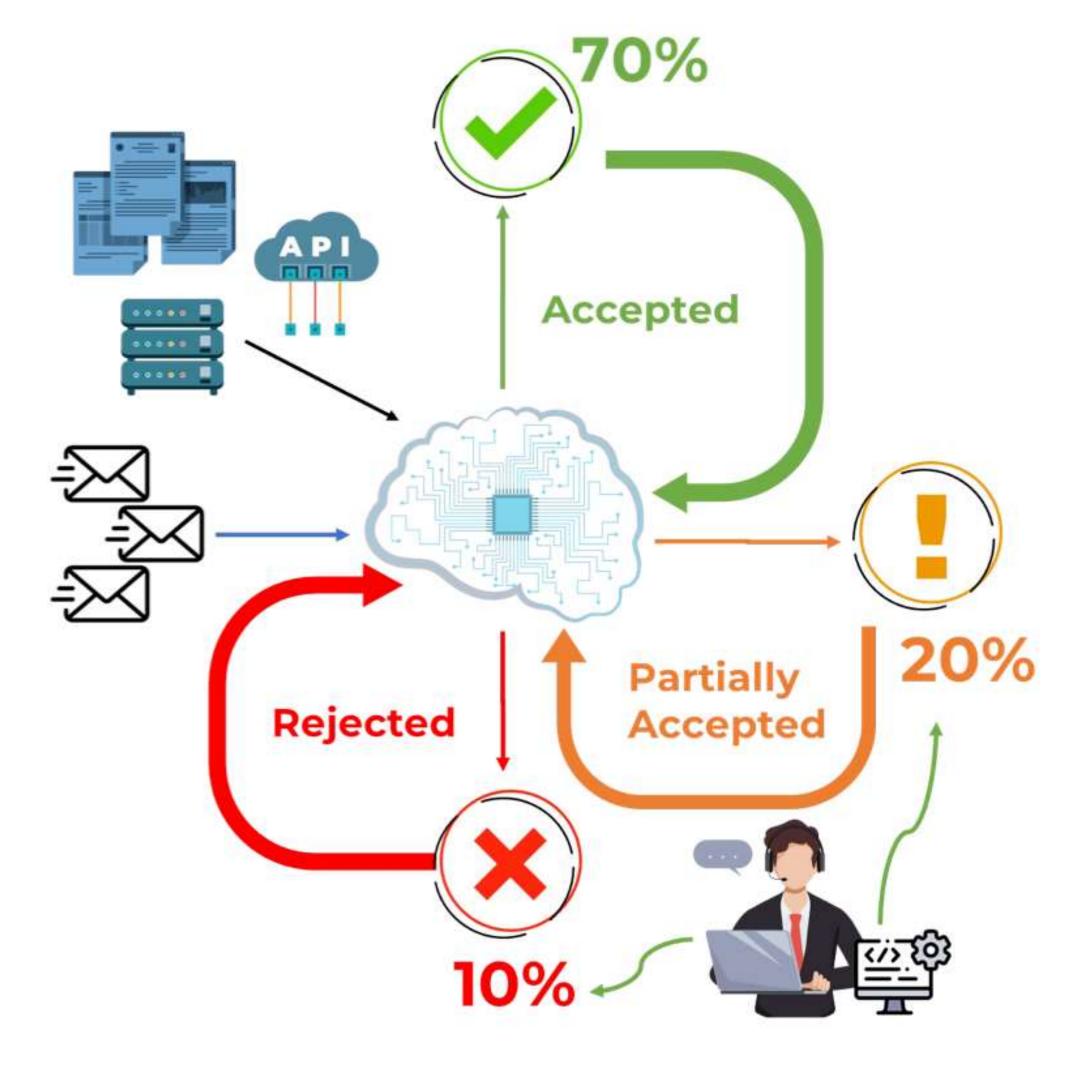
Technology

#### **GENERAL SHARED INBOX CUSTOMER SUPPORT**



#### **CUSTOMER SERVICE AI ENGINE SUPPORT**





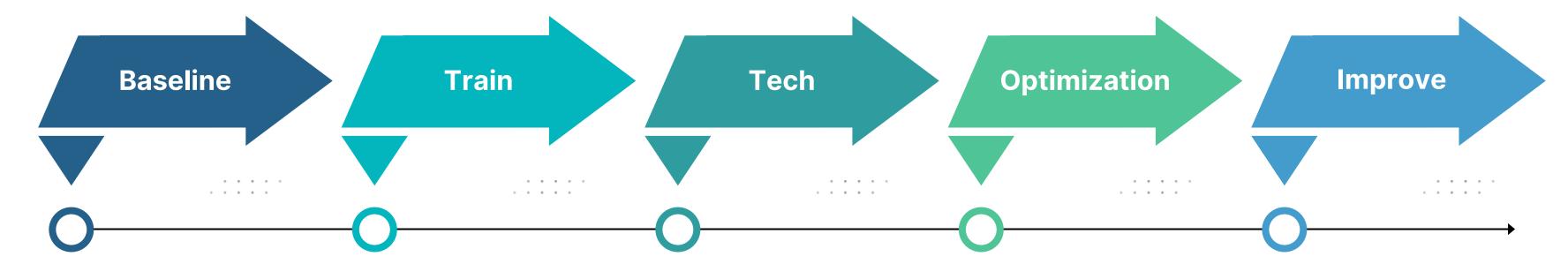
- •The **CSAIE** has the ability to learn from its mistakes.
- •Answers are marked as "Accepted", "Partially Accepted", or "Rejected" based upon the CSR agent's interactions with the draft.
- Drafts sent without edit are marked Accepted,
   Partially Accepted drafts are marked as so, and drafts that are completely discarded or significantly rewritten are marked as rejected.
- •This information is fed back to the platform from itself to learn and improve responses
- •CSR leadership can also review the non-Accepted answers in the CSAIE platform to find gaps in training data.
- •For example, perhaps we notice questions about a specific department are not up-to-par and determine we forgot to upload that department's information to our assistant's source list.

## Overall Approach to Customer Service Support to Profitability

#### People

#### **Process**

#### Technology



- Begin by assessing the current processes and identifying key cost drivers.
- Set a baseline for performance metrics to measure improvements.
- Educate staff on the importance of each process and how it impacts profitability.
- Provide training on new tools, technologies, and best practices.
- Invest in automation tools, CRM systems, and data analytics platforms.
- Ensure seamless integration of these technologies into existing workflows.
- Streamline processes to reduce manual intervention and increase efficiency.
- Regularly review and update policies and procedures to reflect best practices.
- Establish a feedback loop to continuously collect data and identify areas for improvement.
- Regularly review performance metrics and adjust strategies as needed.



### Thank you for watching!

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